

**National Science Foundation  
Business and Operations Advisory Committee**

March 8, 2024

Janis A. Coughlin-Piester, Chief Financial Officer and Office Head  
Office of Budget, Finance & Award Management, National Science Foundation

Wonzie L. Gardner, Jr., Office Head and Chief Human Capital Officer  
Office of Information and Resource Management, National Science Foundation

Subject: Transmittal of the Recommendations of the Business and Operations Advisory  
Committee Subcommittee on NSF's Information Technology and Enterprise Architecture

Dear Ms. Coughlin-Piester and Mr. Gardner:

At its meeting on March 4, 2024, the Business and Operations Advisory Committee considered the attached recommendations of its Subcommittee on NSF's Information Technology and Enterprise Architecture co-chaired by Dr. Tilak Agerwala and Mr. William Valdez. Following the presentation, the Committee discussed the recommendations and voted to accept them, including some minor clarifications to select recommendations. The clarifications have been made and are reflected in the final recommendations document.

We want to commend the entire subcommittee for their thoughtful and thorough consideration of the recommendations.

Sincerely,

/s/

David Mayo  
Maureen E. Wylie  
Co-Chairs, NSF Business and Operations Advisory Committee

Attachment: as stated