



# **THE PRESIDENT'S MANAGEMENT AGENDA**

## **CAP Goal #8: Results-Oriented Accountability for Grants**

**Business and Operations Advisory Committee  
National Science Foundation**



***Dale Bell, Division Director  
Institution and Award Support***



## Cross Agency Priority (CAP) Goals



IT Modernization



Data,  
Accountability and  
Transparency



People -  
Workforce for the  
21st Century



Improving  
Customer  
Experience



Sharing Quality  
Services



Shifting From Low-  
Value to High-  
Value Work



Category  
Management



Results-Oriented  
Accountability for  
Grants



Getting Payments  
Right



Federal IT  
Spending  
Transparency



Improve  
Management of  
Major Acquisitions



Modernize  
Infrastructure  
Permitting



Security  
Clearance,  
Suitability, and  
Credentialing  
Reform

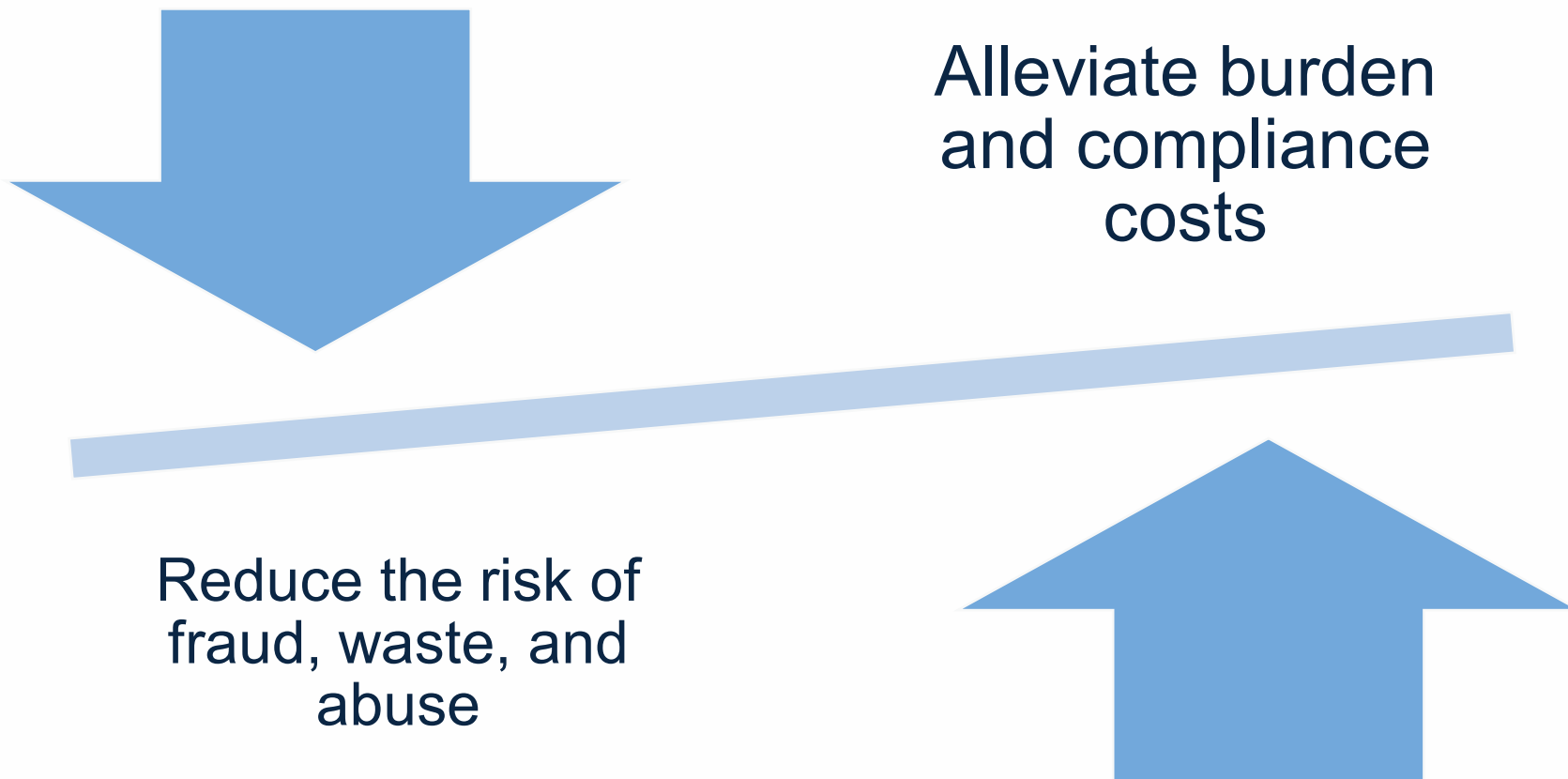


Lab-to-Market





# Striking the Right Balance between Historically Competing Goals





## Oversight Community

- Weak internal controls
- Funds mismanagement
- Fraud
- Improper payments

## Recipients and the Communities they Serve

- Burden
- Fragmentation
- Conflicting guidance
- Too many government systems

## Federal Awarding Agencies

- Need for improved coordination across lines of businesses and program
- Opportunities to improve access to and quality of data
- Need for better system solutions





## Goal Statement

- Maximize the value of grant funding by applying a risk-based, data-driven framework that balances compliance requirements with demonstrating successful results for the American taxpayer.



## Challenges

- Antiquated monitoring & compliance processes (Federal)
- Grants managers spend less time helping grantees improve performance and more time on non-grants related work (Federal)
- Disconnect between grantee expectations/needs and an agency's program priorities
- Burdensome management framework (Recipient)
- Added costs for complying to select administrative requirements (Recipient)



## Opportunity

- Identify, open, standardize, and link critical data sets to power data analytics to enhance financial stewardship, performance management, and accountability. Use digital tools to modernize antiquated compliance processes. Leverage available data such as those produced by annual audits of recipients to drive a risk-based framework for performance management that drives results.



## Standardize Data

Identify, open, standardize, and link critical data sets to power analytics to enhance financial stewardship, performance management, and accountability.

## Digital Tools to Manage Risk

Use digital tools to modernize antiquated form-based compliance processes to assess and manage risk.

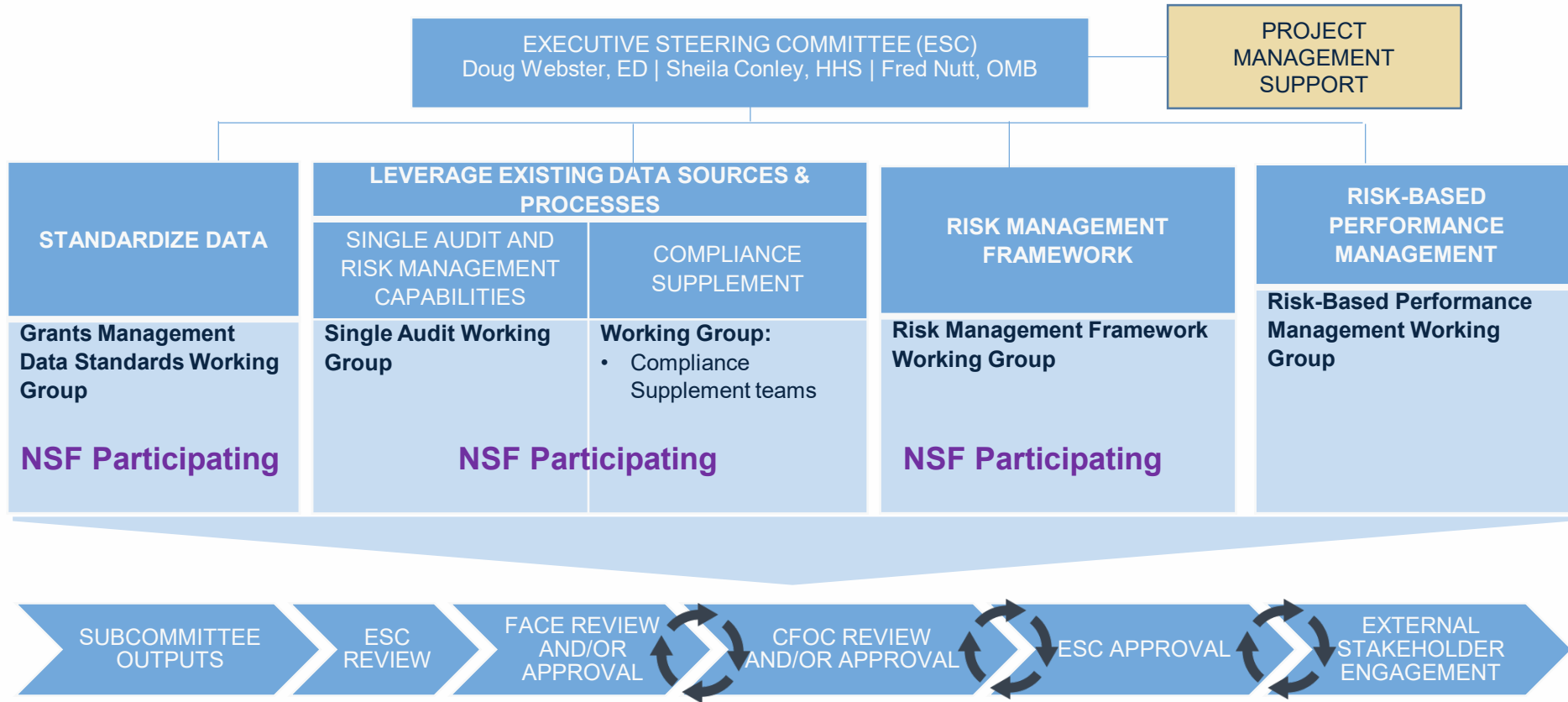
## Risk-Based Performance Management

Leverage existing data such as those produced by annual audits of recipients to drive a risk-based framework for performance management that drives results.

**Better  
Results**

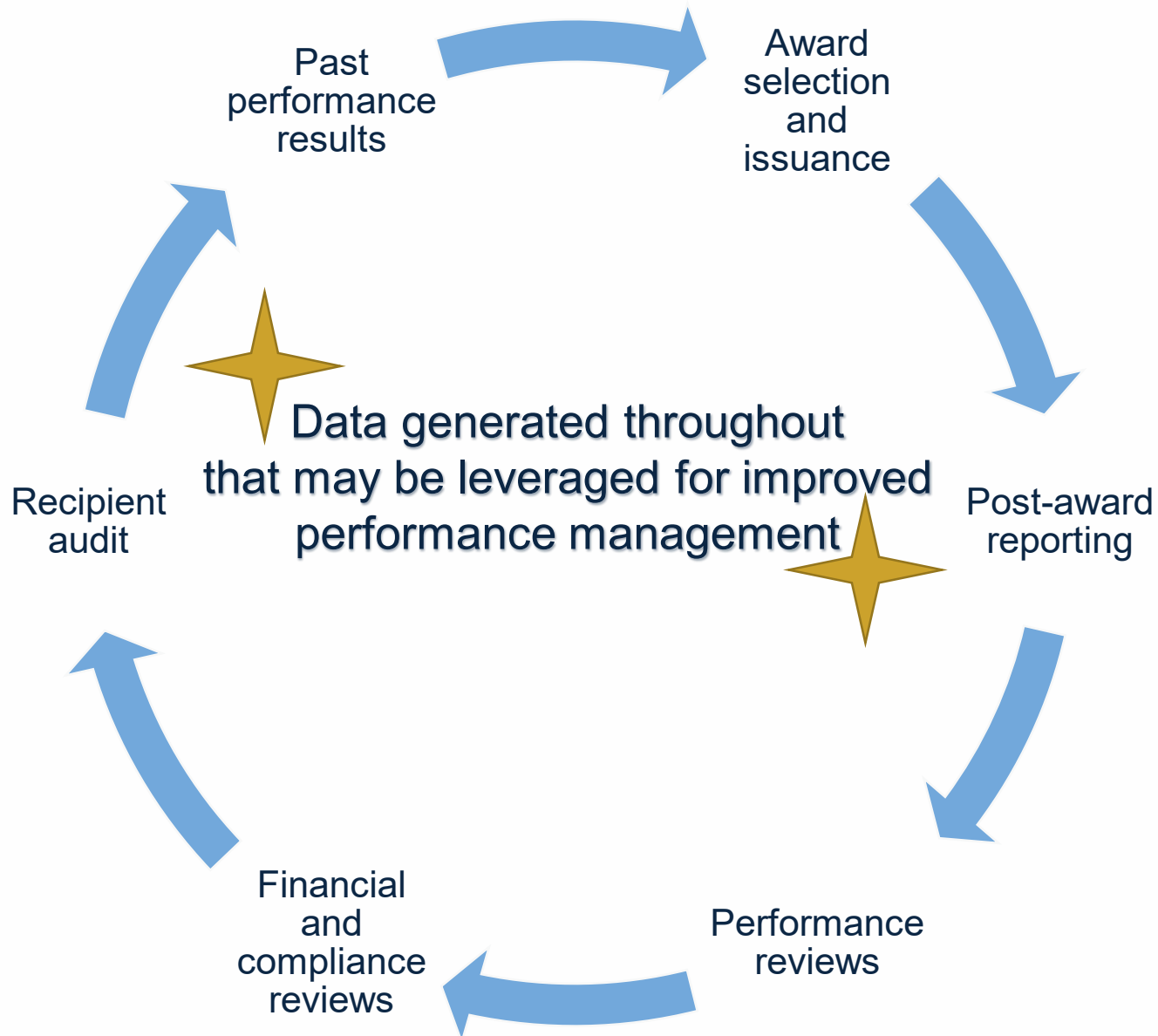


# CAP Goal #8 Governance





# Risk-Based Performance Management







# Other PMA Elements that Will Impact Financial Assistance

- Reduce Administrative Burden
- Use Risk Management
- Standardize Elements
- Leverage Shared Services
- Innovate with Technology
- Focus on Customer Experience



# Questions for B&O

- How can NSF internally organize to support PMA objectives?
- How can the external community assist NSF with meeting goals?
- How can NSF work with other Federal agencies?
- What does success look like?



The image features a dark blue background with a faint, semi-transparent image of the White House and the Great Seal of the United States. The Great Seal is on the left, showing an eagle with wings spread, holding arrows and a shield, with a constellation of stars above its head. The White House is in the center and right, showing its iconic portico with columns and a flagpole with the American flag. The word "Questions" is written in large, white, bold, sans-serif font across the middle of the image.

# Questions